

# EMS CORE TEAM MEETING

**7 December 2011** 

#### **CEEMRB**

- Commander's Environmental and Energy Management Review Board met on 1 Dec
- Annual senior management review of EMS
  - Iwakuni, Fuji, and MARFORPAC participated via VTC
- MCIPAC Policy was reviewed and will be forwarded for signature
- Proposed FY12 objectives and targets were approved and published
- Minutes will be distributed soon

## Requested CEEMRB to:

- Emphasize the following to your units:
  - Maintain clean, well managed hazardous material storage and hazardous waste accumulation areas
  - Clean small spills quickly; call 911 for large spills
  - Properly dispose of all waste prior to deployment
  - Support recycling program in living and work areas, especially in barracks
- Maintain close contact with your camp/station environmental staff

#### Issues Discussed at CEEMRB

- CG wants quarterly meetings with Commanders beginning in March
  - Meetings will assist Commanders in the very vital areas of Environmental Protection and Energy Conservation
    - Note: Should we combine the UCAB, QRP Committee, and EMS Core Team into a single "Sustainability Board" to meet on a quarterly basis?
- 40% of waste from MCB Butler going to landfill can be recycled.
- A/C Shutdown beginning soon (Dec-Mar)

### FY12 EMS Objectives & Targets

Objective	Target
1. Reduce the impact of solid waste generation	<ol> <li>Divert 50% of non-hazardous solid waste from the waste stream by FY15 (FY12 Target: 44%)</li> <li>Divert 60% of construction and demolition debris from the waste stream by FY15 (FY12 Target: 54%)</li> </ol>
2. Reduce electricity use in buildings	1.Reduce energy intensity of facilities by 37.5% by FY20 using FY03 as baseline (FY12 Target: 3%
	reduction from FY11)
3. Reduce vehicle air emissions and fuel consumption	1. Reduce use of petroleum products by vehicle fleets by 30% by FY20 using 2005 as baseline (FY12 Target: 3% from FY11)
4. Reduce the impact of HAZMAT storage and usage	Reevaluate the HAZMAT Authorized Use List (AUL) process

# Environmental Compliance Evaluation (ECE)

- FY12 Benchmark ECE MCB Butler, MCAS Futenma
  - Conducted by HQMC on a 3-year cycle
  - Dates: 25 Jan 10 Feb
  - Purpose: Assess the Command's environmental compliance status and recommend appropriate corrective/preventive actions or improvements
  - Process:
    - Review documentation
    - Interview personnel
    - Conduct field/site visits
  - Scope: Evaluate based on requirements from JEGS, OEBGD, and Marine Corps policy for each environmental media area

#### PAI Transition to WEBCASS

WEBCASS Practice inventory



#### PAI Transition to WEBCASS

FY12 unique Practice inventory

#### LEGEND

Yellow = Practices have been transferred to PAI WEBCASS list

White = Practices which still need to be transfer to a PAI WEBCASS list

PRISM PRACTICE
Aboveground storage tank (Fuel storage)
AFFF system O&M
Aircraft fluid change
Aircraft GSE O&M
Aircraft parking
Aircraft parking

## Document Update

- Completed this quarter
  - EMP 3.1.1 Temporary Fire Hydrant Water Use Permit Form
  - EMP 3.2.4 RP Test Form ver 2
  - EMP 13.3 Protected Species in CTA and JWTC Vol. 1
  - EMP 13.3.1 Protected Species in CTA and JWTC Vol. 2
  - EMSP 11.3 Reportable Spill Roster ver 3
  - EMP 1.1 Continuity Binder ver 3
  - EMP 1.3.1 Env App Ltr ver 3
  - EMP 3.2.7 Application for Certification Form
  - EMP 13.7 Cane Toad Flyer
  - EMP 4.13 WWTP Operator Training SOP ver 3
  - EMSP 2.1 Legal and Other Requirements ver 3
  - EMP 7.2 Festivals & Unit Functions SOP Ver 3
  - EMSP 5.1.1 Objectives and Targets ver 8

## Document Update

- Currently being updated
  - EMSP 09.4 ECC Final Exam
  - EMSP-9.5.1 ECC Refresher
  - EMP-01.2 ECPSOP
  - EMSP-09.1 Comprehensive Environmental Training & Education Plan
- Cancelled this quarter
  - EMP 13.5 Protected Animals in CTA and JWTC
  - EMP 7.11 "Used Cooking Oil Disposal" flyer
- Emergency Response Plans still in draft
  - MCBJO 5090.2A, Spill Prevention & Response Plan
  - Site Specific Spill Plans
  - SPCC Plans
  - Tsunami SOP
- -nclosure OHSPCP

# REDUCTION OF HAZARDOUS WASTE



Team Lead:

2 Dec 2011

#### **Team Members**

```
Project Sponsor:
                                         (G-F Deputy)
(G-F EAB)
• Black Belt: I (b) (6)
                                (G-F EAB) - PCS'd, Aug 11
• Green Belt: 1<sup>(b) (6)</sup>
                                (G-F EAB)
• Team (b) (6)
                                    -F EAB)
                                    (G-F FMB)
                                    (G4 Supply)
                       (b) (6)
                                (NAVSUP)
                       (b)(b)
                                 (ISO)
                       (b)(6)
                                  (JEMMS)
```

(b)(b)

(Station Safety)

#### **PROBLEM:**

MCB Butler generated approx 37K lbs per year of expired HM for disposal

#### **GOAL**

- Reduce expired Hazardous Material (HM)
   disposal by 12% by procuring and managing
   HM efficiently
- Ensuring the command uses greener products within 12 months
- Reevaluate HM Authorized User's List (AUL) procurement process for Major Subordinate Commands (MSC) and tenants



#### REDUCE THE GENERATION OF HAZARDOUS WASTE

Date Initiated: 7 Apr 2011 Revision Date:

Type of Event: Process Improvement

Organization: MCB Butler. AC/S Facilities Engineer Division

Project Champior(b) (6)

Project Sponsor:

Benefit Case: Completion of this project will result in the reduction of material procurement and volume of Hazardous Waste (HW) disposal.

Problem Statement: MCB Butler generated average of approx 37,000 lbs of expired excess Hazardous Material (HM) for disposal in CY08-10. Currently, there is no formal process to evaluate induction of new products when the unit orders HM within USMC on Okinawa. Also, excess HM can be reused only when the customer declares the item as excess HM which results in expired HM go directly to the HW stream.

Goal Statement: To reduce expired HM disposal by 12% by procuring and managing HM efficiently and ensuring the command uses greener products within 12 months. Reevaluate AUL procurement process for Major Subordinate Commands and tenant organizations.

Project Scope: Starting point is generation of AUL Adjustment Form by unit.

End point is determination of HW for disposal or recycle.

In Scope: Expired excess HM that has been disposed of as hazardous properties or recycle.

Out of Scope: HW that is not derived from expired excess HM.

#### Project Plan

- Define: 8 Apr 2011
   Measure: 29 Apr 2011
- Analyze: 20 May 2011
   improve: 10 Jun 2011

(b) (6)

Control: 1 Jul 2011

Гсат	Selection
	D1-

Team Leader	(-)
Black Belt	
Green Belts	
Team Member	

Team Member

Utilization	Start	End
	Utilization	

#### **Data Collection**

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CY08: 33,684 lbs

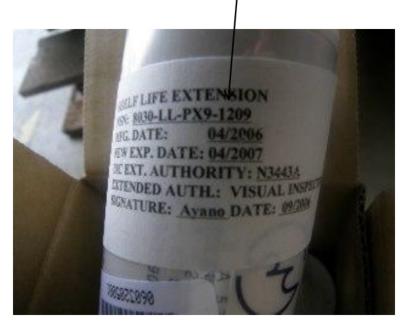
CY09: 41,899 lbs

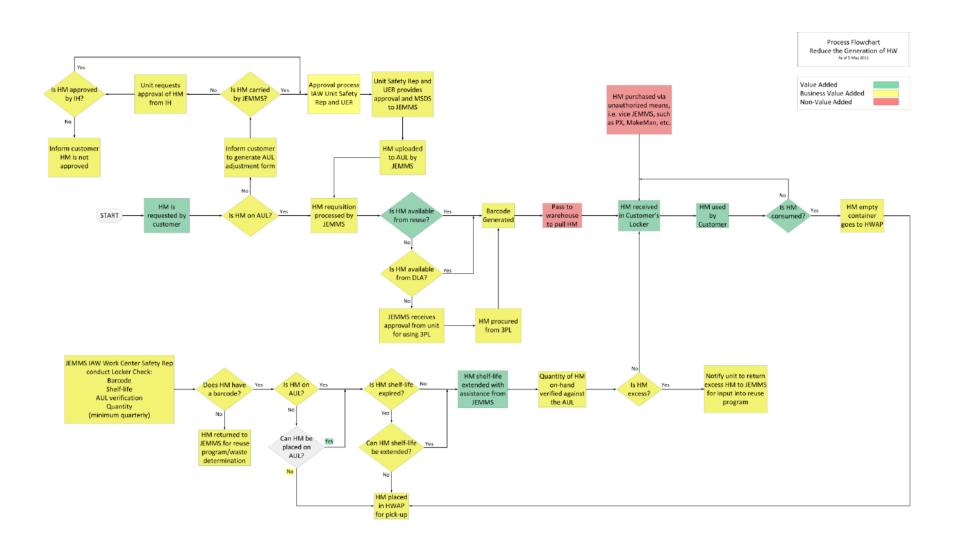
CY10: 36,047 lbs

Average: 37,210 lbs per year

• FY11: 65,185 lbs

\*Paints, Sealants, Adhesives, Lubricants,





## Accomplishments

- Used LSS Tools to Identify Potential Failure Mode
  - Fish Bone
  - Failure Mode & Effects Analysis (FMEA)
- Data Analysis (HW Data, HW Disposal Cost)
- GEMBA:
  - Base Motor Pool, MEDLOG, MCCS FMB, Comm Units, JEMMS
- Finalized Recommendations

#### Tool: Fishbone Analysis

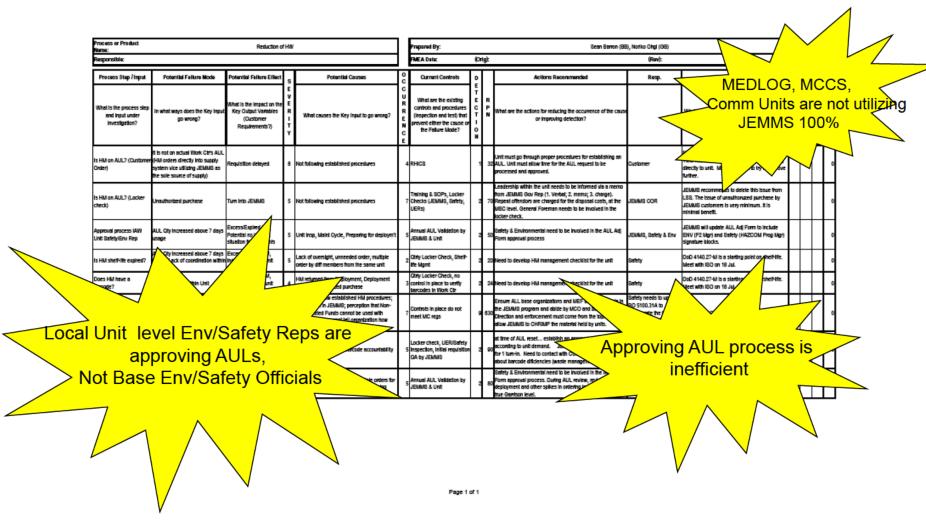
#### Machine Mother Nature Manning Cultural difference -Change out of -Humidity: causes - High turnover at unit Equipment (ie. Printer) Reduction of rust makes parts absolute Deployments -Heat: drying of HW Language barrier -New Technology product - Gap of personnel causes HM for old equip to go to waste -Resistance to change -Lack of supervision - Hazmat Duties assigned to Junior Enlisted -No computer access -Lack of training attendance for small group leader Why is Expired/ -Lack of leadership involvement Excess HM going to Waste? -Ordering more than needed -Many instructions to follow -Need to penalize units for cost of disposal for excess HM -Multiple orders for same -Many overlapping -AUL enforcement material (from different instructions/guidance members of the unit) -Force fed from SYSCOM -Lack of scrutiny on AUL -FY closeout forces unit to over (Quantity, hazardness, etc) -Ordering and not using order Local SOPs need -Not turning in excess HM Each FY is closing out sooner updating EMP 5.1 after deployment -Directive to stop using a particular HM (MIL SPEC) -Unit using own funds to -Need to immediately pull buy HM -Need to inform unit leadership back unauthorized material when unauthorized HM is found -TMO delivers straight to -Need to update MOA – NAVSUP, unit not to JEMMS DLA, MCB Material

As of 12 May 2011

Procedures

Policy (High Level Directive)

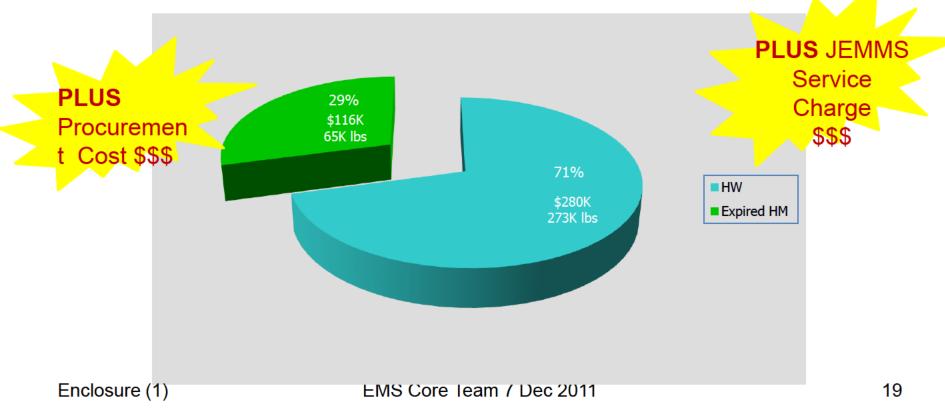
#### Tool: Failure Mode & Effects Analysis (FMEA)





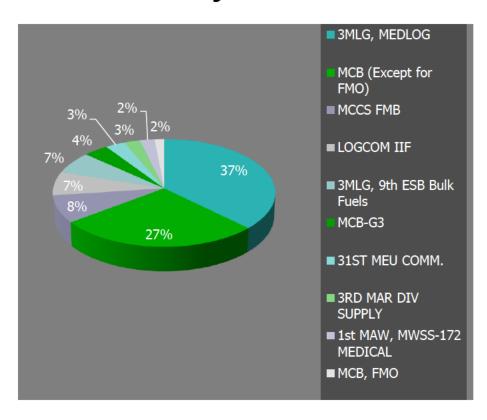
# FY11 Hazardous Waste (HW) Total Disposal Weight & Cost

338,211 lbs = \$396,233.62



### FY11 Top 10 Expired HM Generators by Unit

	Unit	Disp. Cost	Total WT (lbs)
1	3MLG, MEDLOG	\$ 39,849.93	14,092
2	MCB	\$ 29,207.71	16,463
3	MCCS FMB	\$ 8,781.91	10,355
4	LOGCOM IIF	\$ 7,550.92	4,154
	3MLG, 9th ESB Bulk Fuels	\$ 7,097.39	5,223
6	MCB-G3	\$ 4,204.32	4,524
7	31ST MEU COMM.	\$ 3,322.91	1,549
	3RD MAR DIV SUPPLY	\$ 2,638.56	956
9	1st MAW, MWSS- 172 MEDICAL	\$ 2,495.76	1,276
10	м <b>Ե</b> թր <b>¢kas</b> ure (1)	\$ 1,592.46	820



# FY11 Top 10 Expired HM by Commodities

	CLIN	Name	Disp. Cost	Total WT
1	J2301	PAINT RELATED MATERIAL	\$ 15,176.10	10,206
2	J1102	CALCIUM HYPOCHLORITE	\$ 14,720.85	4,252
3	J1103	SCOURGE, INSECTICIDE	\$ 13,350.73	5,270
4	J1105	QUIKCLOT - HEMOSTATIC AGENT	\$ 10,002.82	5,263
5	J1301R	ALKALINE BATTERIES	\$ 9,729.03	4,353
6	J4301/J4 301A	AQUEOUS FILM FORMING FOAM - 6%	\$ 8,862.50	6,409
7	J2102/J2 202		\$ 7,293.84	9,002
8	J1321	MALATHION, INSECTICIDE	\$ 7,085.37	2,293
9	J1303	NON-RECHARGEABLE LITHIUM BATTERIES	\$ 3,114.70	2,139
10	J1101	M291 DECONTAMINATION KITS	\$ 2,316.70	3,323

### **GEMBA**

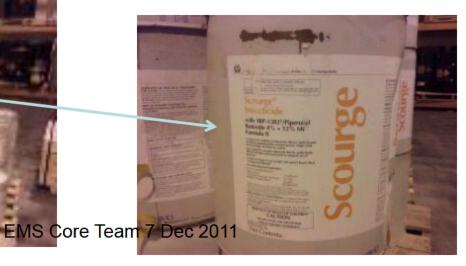


#### **Expired material**

MALATHION!!!!



#### Insecticides.....



### **GEMBA**





Expired HM turned in to JEMMS







## GEMBA (Comm Unit)

Expired batteries not on AUL

Stored in a Non-Approved HM Storage





#### Areas of Evaluation

- What Are Causes of Expired HM?
- Why Units Are Exceeding AUL Limits?
- •Why AUL Quantity Rising?
- •Who is NOT Utilizing JEMMS?
- What Are Causes of Unauthorized HM Procurement?

#### What are causes of Expired HM?

- Ordering more than needed
- Lack of HM shelf-life management within Work Center
- Not turning in excess HM to JEMMS
- Outside (Non-JEMMS supplied) procured HM
  - cannot be extended due to:
    - Lack of manufacture info
    - Manufactured dates missing
    - Expiration dates missing



### Who is not utilizing JEMMS?

- MEDLOG
  - Receiving HM force-fed by NAVSUPSYSCOM
- MCCS
  - BO 5100.31A allows Non Appropriate Fund (NAF) activities to follow local NAF regulations for HM procurement
- Comm Units (ie., CAB, RECON)
  - Ordering batteries/material through the Unit Supply
  - Received batteries force-fed by HQMC

#### Why Units are exceeding AUL Limits?

- Easy to change AUL 7-day Qty
- Not turning in excess HM after deployment
- Ordering but not using
- HM force fed from higher HQs

## Why AUL Quantity Rising?

- No formal procedures within MC installations on Okinawa to evaluate induction of new products when the unit orders Hazmat thru JEMMS
- Ordering Hazmat more than what the unit needs for 7 days

#### Current AUL Adjustment Form

JEMMS AUL ADJUSTMENT FORM	
From: Date:	
To: JEMMS Center	
Subj: HAZARDOUS MATERIAL AUTHORIZATION REQUEST	
Request the following hazardous material(s) be added toUNT Users List (AUL):	Authorized
National Stock Number:	
Nomenclature:	
7 Day Qty:	-
<ol><li>Justification: (Explain how this material will be used along with safety measures being utility to handle effects associated with the material use).</li></ol>	ized to raitigate
5.	Industrial Hygienist. (Sureneon supporting the unitrictivity willing the HAZMAT requested).
Items not stocked by JEMMS.	
Death and Stocked by Parkings.	
Justification: (Explain why this material can not be substituted by a sed product if such a product exists).	
	Material Safety Data Sheet must be assumed to may the submission and approval.
	Recommend approval/Disapproval (circle)
	Unit Environmental Coordinator:
	Print:
<ol> <li>Hazardous Material currently being utilized by unit/activity.</li> </ol>	Sign:
National Stock Number: Nomenclature:	Phone Number:
Nothericianite:	Approval/Disapproval
	ofery Representative:
	Print:
Form Emof-466-2, Rev B, 97/96/97. File Name: JOSEI466-2AULAdjusts	Sign:
	Phone Number:
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ep can approve	Print:
	Sign:
heir own AUL	Phone Number:
	Approval/Disapproval
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EMS Core Team 7 Dec 2011

#### What Are Causes of Unauthorized HM Procurement?

- Deployments
- High Turnover at unit
- Lack of Supervision
- Ordering through supply channels (bypassing JEMMS)
- Borrowing HM from other units



48 5-gal Corrosive Material (Dive Sorb Pro) ordered thru the unit supply channel

### Recommendations

- Implement approving process with new AUL form
  - Added Unit Commander (Designated Official), ISO & Environmental for AUL Approving Process
  - Initial weekly approval meetings for AUL's (ISO, ENV, IH)

#### New AUL Adjustment Form

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	AUL ADJUSTMENT		JEMMS AUL 測整申請				
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8. Command/MSC ISSR	9.UVI 158		kg/No. キャンプ・薬物番号				
E. COMMUNICATION CO.	5. U/VI 2040	30. Campy®	DE/NO. キャンフ・藤物像寺				
	SECTION II. MATERIAL	MEDERA MANDA	· 无数物質情報				
11. Nomendature: 最名	SECTION IS MUTIERAL.	12. NSN /		13. M L SPEC (1919-3/1-7)			
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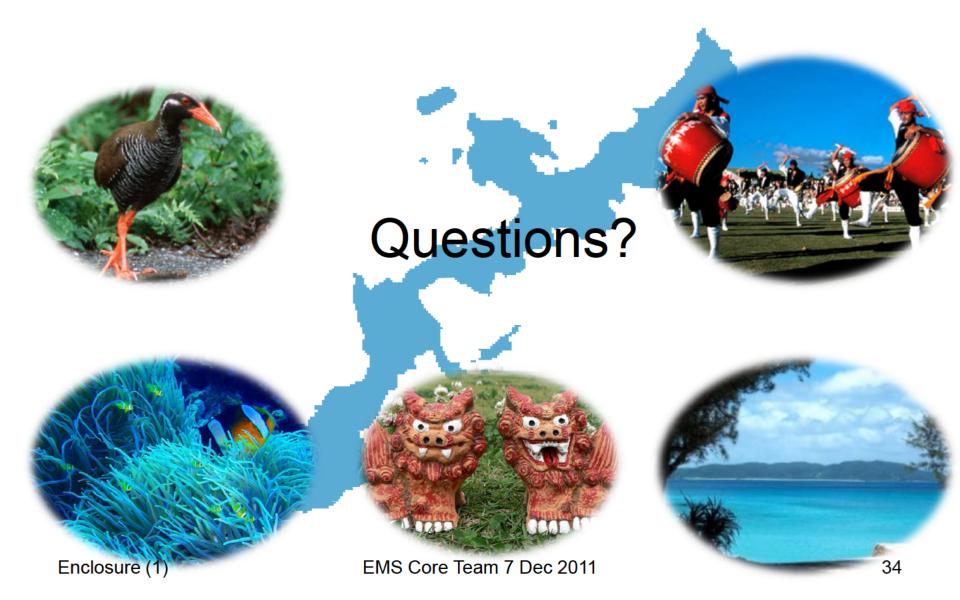
- •Update BO5100.31A, SOP 9
  - MCCS activities must use JEMMS for HM Procurement (NAVMC DIR 5100.8)
- Improve HM Management
  - AUL, Shelf Life, Force-fed HM
  - Frequent HM Locker Inspections by Units/MSCs/Base Safety
- Charge units for cost of disposal for expired HM due to mismanagement

## Implementation Plan

#### Reduction of HW Implementation Plan

	2-Dec-11					
Implementation Plan						
No.	Task	Action	Status	Due Date	POC	
1	Create New AUL Form	Consolidate comments and finalize new AUL form	In progress	Dec-11	(b) (6)	
2	Implement new AUL Form	Distribute the new AUL form to all JEMMS customers, and ensure they understand how the new form will be routed by different offices.  In progress  Jan-12		(b) (6)		
3	Revise BO 5100.31A, SOP 9	Consolidate comments and finalize SOP 9	In progress	Jan-12	(b) (6)	
4	AUL Review Board	Initiate AUL Review Board meeting with Safety & IH, and ensure the command uses greener products within In progress Dec-12 12 months		Dec-12	(b) (6)	
5	Expired HM Data Call	Provide expired HM data breakdown by items and units to ENV	In progress	Quarterly (Dec, Mar, Jun); Monthly (Jul-Sep)	(b) (6)	
6	Improve HM management	Develop HM management checklist and oversee HM program (AUL, shelf-life, excess HM, etc)	Waiting for Safety's response		(b) (6)	
7	Enhance Work Center Locker Visit	Submit a copy of HM deficiencies to ISO/Futenma Safety Office, and follow up by ISO/Futenma Safety	Waiting for Safety's response		ь) (6)	
8	Reduce HM Force-fed by higher HQs	Work with MSC levels (Supply, UERs)	In progress	Sep-12	(b) (6)	
9	Ensure all units use JEMMS 100%	Check with UERs/Unit Safety Reps during the Env inspections/Safety Walk thru. Communiate each other for any deficiencies.	On-going On-going		env/iso/jemms	

#### Reduction of Hazardous Waste



#### Conclusion

- Upcoming events:
  - STEP/WEBCASS training 18 -19 Jan
  - Environmental Compliance Evaluation (ECE)
     Will be conducted 25 Jan 10 Feb
  - Next Core Team meeting March 2012
- Will send minutes to all
- Please brief your chain of command
- Thank you!